



Celebrating 40 Years of Professional Staffing

# **COMPANY PROFILE**



Kforce Inc. (NASDAQ: KFRC) is a full-service, specialty staffing firm providing flexible and permanent staffing solutions for organizations and career management for individuals in

the specialty skill areas of information technology, finance and accounting, pharmaceutical, healthcare and scientific.

Our four decades of existence enables us to provide 40 years of experience, knowledge, dedication, and credibility. Our process—the combination of more than 1,500 recruiting specialists operating in 86 offices throughout 45 markets with technical excellence—enables us to provide the right people at the right time to make the right match between job seekers and employers.



# FINANCE AND ACCOUNTING

The Finance and Accounting division has built a strong reputation for providing qualified professionals at every level. Our candidates' experience includes corporate taxation, budget preparation and analysis, financial reporting, cost analysis, audit services, CFOs, financial analysts, public accountants, controllers and other financial professionals. Our vast candidate database allows us to place individuals in all types of public and private accounting flexible or permanent positions, as well as in a variety of financial areas at all skill levels.



# HEALTH AND LIFE SCIENCES

The Kforce Health & Life Sciences division is comprised of the HealthCare, Pharmaceutical and Scientific business units. The HealthCare business unit offers experienced candidates for senior hospital management, qualified registered nurses, licensed practical/vocational nurses, nursing assistants and other clinical positions. The Pharmaceutical business unit specializes in permanent and contract placement services in the drug development area of pharmaceutical research. Placements within our Scientific business unit range from laboratory experts to scientists in the pharmaceutical, biotechnology, food and beverage, chemical, aerospace, polymer coatings, textile, agriculture and medical devices industries.



# INFORMATION TECHNOLOGY

From programmers and network operators to systems analysts and CIOs, our Information Technology division maintains an exclusive database that includes a diverse group of flexible and permanent candidates. Kforce professionals are qualified to handle system upgrades, training, installation, implementation and development. Kforce also focuses on more sophisticated areas of information technologies such as systems /applications programmers, systems analysts and networking technicians. We are also dedicated to providing highly skilled information technology consultants for solution-oriented projects and staffing requirements.

# TO MY FELLOW SHAREHOLDERS, CLIENTS AND EMPLOYEES:

What the beginning of a period of improved performance for the staffing industry and for Kforce. Encouragingly, our first quarter 2001 results added further evidence of this improvement. However, as we moved into April our key performance indicators turned decidedly negative. The economy's weakness accelerated as many of our customers virtually stopped spending on either new people or projects. This decline was particularly evident in information technologies and search, which represented over 60% of our revenues. Finance and accounting positions also contracted at a rapid rate later in the year. This sudden and largely unexpected shift in hiring had a dramatic impact on our industry and upon Kforce. In addition, the events of September 11 made what was a difficult business climate even more challenging for the staffing business as well as a period of enormous personal loss.

Significant sequential declines in revenue in the third and fourth quarters required Kforce, as well as many of our customers, to take dramatic action to enhance revenue and reduce costs. However, there were several industries and skill areas in which hiring continued at a rapid pace. Fortunately, our Health and Life Sciences group and several of our strategically located local offices capitalized on these opportunities. Nonetheless, Kforce endured a painful year. Perhaps the adversity we faced can best be summarized by the fact that our revenues declined by almost 20% and our gross profit experienced a decline of 30%.

# 2001 Accomplishments

I want to make one point very clear—Kforce did not sit back during this time of turmoil in our industry and watch as our revenues and profits eroded. We chose to utilize this period as an opportunity to prepare for the inevitable rebound. Difficult periods such as this certainly require management to make many complex adjustments. The key is making these adjustments with a long-term set of strategies and objectives and not as just a short-term, reflexive reaction to current circumstances. We developed a revised and comprehensive strategy to pursue those industries and customers that offered the greatest growth opportunities for the long term. We instituted cross-selling and customer development initiatives aimed at leveraging existing customers and service offerings in order to maximize share and capitalize on our

existing relationships. Simultaneously, we systematically executed cost reduction initiatives and re-aligned field and corporate responsibilities to leverage our best leaders. We believe that these preparations have positioned Kforce to achieve significantly improved results as the economy improves.

In spite of these enormously challenging circumstances, we are proud of the many significant achievements and positive milestones reached during 2001. Among these were:

- Achieved net income of \$.08 per share in 2001, exclusive of certain charges, despite an 18.7 percent decline in revenue year over year (50.8 percent decline in search). On a GAAP basis, we reported a net loss of \$.38 per share.
- Reduced operating expenses as a percent of revenue from 45.3 percent in 2000 to 38.3 percent in 2001 (exclusive of certain charges).
   On a GAAP basis, 2001 operating expenses were 40.6% of revenue.
- Reduced DSO to an industry-leading 43.2 days in Q4 2001 from 57.0 days as of December 2000.
- Achieved an over 105 percent increase in the price of Kforce stock.
- Repurchased 2.95 million shares for \$14.6 million (\$4.93 average per share), thereby improving value for our remaining existing shareholders.
- Reduced debt by \$16.8 million during the year to \$28.2 million as of December 31, 2001.
- Achieved 32.5 percent year-over-year revenue growth in the high visibility Health and Life Sciences business unit.
- Acquired two viable businesses, Scientific Staffing and Emergency Response Staffing, to enhance our HLS footprint and add future operating leverage.

Perhaps the most significant adjustment we made was the reorganization of our field management group and our corporate support staff. With the significantly reduced revenue base of our business, we chose to make overhead adjustments to continually keep our costs aligned with revenue. Unfortunately, these choices are difficult because people's livelihoods are involved. The modifications implemented represent the culmination of a very intense and detailed analysis of our corporate and field operations with one common goal and philosophy in mind: align Kforce in a more customer-centric fashion.

One might think we are weaker after undergoing such a difficult year. We believe nothing could be further from the truth! We believe Kforce is stronger and better prepared for the eventual economic upturn. We have achieved a position of improved operating efficiency through a streamlined management structure. We believe we have been able to place our best leaders in a position of greatest impact. We believe we have reinvigorated a sales culture focused on our best customers and delivering quality service. Even though 2001 was an extraordinarily difficult year, we believe we exited the year stronger than we entered.

## LOOKING FORWARD

As this difficult economic period comes to a close, hopefully a quick close, we must be prepared to seize the opportunities that are created. While our organizational changes were difficult, we believe we have successfully completed this transformation and Kforce is well prepared to move forward. Our management team is energized, committed and optimistic about our future. Our back-office systems and processes are in place and operating smoothly. We believe our cost-to-revenue model is aligned to allow for significant profit growth as revenues climb. Perhaps most important of all, we believe the associates of Kforce are passionate and ready for success. We want to achieve!

I cannot close this letter without a mention of the successes of our Health and Life Sciences group. This has been a tremendous growth story made possible by a group of highly motivated leaders and associates participating in a high-growth business segment. We have expanded our geographic presence and added to the strength of our HLS management team. We continue to have high expectations of this group.

Our IT and Finance and Accounting groups are prepared for growth as well. We believe opportunities are available through the footprint already put in place by our HLS team. Many of the key client relationships established through HLS are currently being broadened in order to offer to our customers Kforce's full spectrum of staffing expertise. These clients are in high-growth industries and have significant demand for all of our service lines. In return, we believe Kforce is uniquely positioned to directly address their professional staffing needs across these critical skill areas and add value to their business models.

In closing, I would like to reiterate the foundation of our commitment to success through customer service: The Kforce Big Four. These concepts are central to our culture and the guiding principles upon which we base our operations. We do so because our customers have clearly indicated a desire for:

- 1. Personal respect.
- 2. A disciplined operating process.
- 3. Creative use of technology. All culminating in,
- 4. The Right Match.

I would also like to express my heartfelt sympathies to those affected by the events of September 11 and the war on terrorism. It is clear that the Spirit of America is alive and well. On behalf of everyone at Kforce, I would like to express our thanks to the men and women of our armed forces who risk their lives and endure enormous hardships to defend our freedoms. Our thoughts and prayers go out to them each day and to President Bush and all our leaders.

I feel blessed to have the opportunity to serve with my executive team, our senior management and the passionate associates of Kforce. While we cannot predict what the future will bring, I am confident that our team will prosper. We look forward to a productive year in 2002.

David L. Dunkel

# Chairman and Chief Executive Officer

# **OUR MISSION**

To enrich the lives of our customers—both candidates and clients—by shaping enduring business relationships. We will do so by facilitating the right match of the right people with the right jobs through a technology-enabled, disciplined process driven by personal respect.

# SELECTED FINANCIAL DATA

The information set forth below is not necessarily indicative of the results of future operations and should be read in conjunction with our Consolidated Financial Statements and the related Notes thereto incorporated into this Annual Report.

Years Ended December 31,	2001	2000	1999	1998	1997
(In thousands, except per share data)					
Statement of Operations Data:					
Net service revenues	\$646,023	\$794,997	\$746,632	\$680,086	\$479,743
Direct costs of services	393,623	433,441	424,001	388,505	254,132
Gross profit	252,400	361,556	322,631	291,581	225,611
Selling, general and administrative expenses	244,792	341,812	346,452	224,790	184,876
Depreciation and amortization	17,325	18,440	14,514	9,507	5,794
Merger, restructuring and integration expense		_	_	26,122	
(Loss) income from operations	(9,717)	1,304	(38, 335)	31,162	34,941
Other (income) expense, net	4,460	113	(942)	(4,985)	(2,675)
(Loss) income before income taxes	(14,177)	1,191	(37,393)	36,147	37,616
(Provision) benefit for income taxes	2,089	(1,474)	13,877	(20,708)	(15,545)
Net (loss) income	\$ (12,088)	\$ (283)	\$ (23,516)	\$ 15,439	\$ 22,071
Net (loss) income per share—basic	\$(.38)	\$(.01)	\$(.53)	\$.34	\$.55
Weighted average shares outstanding—basic	31,711	42,886	44,781	45,410	40,471
Net (loss) income per share—diluted	\$(.38)	\$(.01)	\$(.53)	\$.33	\$.52
Weighted average shares outstanding—diluted	31,711	42,886	44,781	47,318	42,264
December 31,	2001	2000	1999	1998	1997
Balance Sheet Data:					
Working capital	\$ 43,083	\$ 70,885	\$ 86,310	\$135,348	\$149,459
Total assets	\$222,772	\$278,018	\$296,187	\$333,812	\$283,098
Total long-term debt	\$ 28,185	\$ 45,000	\$ —	\$ 461	\$ 1,260
Stockholders' equity	\$138,809	\$155,037	\$218,205	\$255,022	\$232,704

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in connection with Kforce's Consolidated Financial Statements and the related Notes thereto incorporated into this Annual Report.

# **OVERVIEW**

We are a provider of professional and technical specialty staffing services in 45 markets in the United States. We provide our customers staffing services in the following specialties: Information Technology, Finance and Accounting, and Health and Life Sciences. We believe our broad range of highly specialized services provides clients with integrated solutions to their staffing needs, allowing us to develop long-term, consultative relationships. This range of services includes search services and flexible staffing services. We believe our functional focus and range of service offerings generate increased placement opportunities and enhance our ability to identify, attract, retain, develop and motivate consultants and sales associates. We serve Fortune 1000 clients as well as small to mid-size local and regional companies with our top ten clients representing approximately 9% of our revenue for 2001.

# CRITICAL ACCOUNTING POLICIES

In December 2001, the SEC requested that all registrants list their most "critical accounting policies" in MD&A. The SEC indicated that a "critical accounting policy" is one which is both important to the portrayal of the Company's financial condition and results and requires management's most difficult, subjective or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain. We believe that our following accounting policies fit this definition:

# Revenue recognition

Net service revenues consist of search fees and flexible billings, net of credits, discounts and fallouts. Flexible billings are recognized based on hours worked by assigned personnel on a weekly basis. Search fees are recognized when earned upon the successful completion of the placement assignment. Kforce's policy is to replace individuals who fail to continue employment (fallouts) for the period of time specified in the agreements for search placements, generally thirty to ninety days. We have attempted to estimate credits, discounts and fallouts based on our analysis of current data and historical experience.

# Allowance for doubtful accounts and fallouts

We have attempted to reserve for expected credit losses and fallouts based on our past experience with similar accounts receivable and believe our reserves to be adequate. It is possible, however, that the accuracy of our estimation process could be materially impacted as the composition of this pool of accounts receivable changes over time. We continually review and refine the estimation process to make it as reactive to these changes as possible. We cannot, however, guarantee that we will be able to accurately estimate credit losses on these accounts receivable.

## **Income taxes**

The Company's losses have resulted in net operating loss carryforwards for which the Company has recorded a deferred tax asset. Generally accepted accounting principles require that we record a valuation allowance against the deferred tax asset associated with this NOL if it is "more likely than not" that we will not be able to utilize it to offset future taxes. We have not recorded a valuation allowance against our deferred tax asset because we believe it is more likely than not that we will be able to utilize our net operating loss carryforwards to offset future taxes.

# Accrued commissions

The Company pays commissions to its associates for successful placement of personnel. Commissions vary based on the expected annual production achieved by placement specialists and on the actual cash collections from the customer. We have estimated accrued commissions based on our analysis of actual data and historical experience of cash collections.

# **Impairment**

In accordance with accounting principles generally accepted in the United States of America, the Company periodically reviews the carrying value of goodwill and other long-lived assets to determine if impairment has occurred. Impairment losses, if any, are recorded in the period identified. When it has been determined that an impairment has occurred, significant judgment is required to determine the amount of the impairment by evaluating expected future cash flows or the anticipated recoverability of costs incurred. During 2001, Kforce identified impairment losses of approximately \$1.3 million relating to the write off of capitalized software due to a change in the extent to which a portion of the software is being used.

The above listing is not intended to be a comprehensive list of all of our accounting policies. In many cases, the accounting treatment of a particular transaction is specifically dictated by generally accepted accounting principles, with no need for management's judgment in their application. There are also areas in which management's judgment in selecting any available alternative would not produce a materially different result. See our audited consolidated financial statements and notes thereto included in this Annual Report which contain accounting policies and other disclosures required by generally accepted accounting principles.

# **RESULTS OF OPERATIONS**

The following table sets forth, as a percentage of net service revenues, certain items in our consolidated statements of operations for the indicated periods:

Year Ended December 31,	2001	2000	1999
Revenue by Segment:			
Information Technology	50.7%	58.6%	62.6%
Finance and Accounting	28.2	28.5	27.5
Health and Life Sciences	21.1	12.9	9.9
Net service revenues	100.0	100.0	100.0
Revenue by Time:			
Flexible billings	86.3%	77.5%	80.6%
Search fees	13.7	22.5	19.4
Net service revenues	100.0	100.0	100.0
Gross profit	39.1	45.5	43.2
Selling, general and administrative expenses	37.9	43.0	46.4
(Loss) income before income taxes	(2.2)	0.1	(5.0)
Net loss	(1.9)%	0.0%	(3.1)%

Net service revenues. Net service revenues were \$646.0 million, \$795.0 million and \$746.6 million for the years ended December 31, 2001, 2000 and 1999, respectively, decreasing by 18.7% during 2001 and increasing by 6.5% during 2000. The reasons for these changes are set forth below.

Flexible billings. Flexible billings decreased 9.5% to \$557.5 million in 2001 and increased 2.4% to \$616.0 million in 2000 compared to \$601.5 million for the same period in 1999. Total hours billed decreased from 2000 to 2001 by 5.8% and from 1999 to 2000 by 1.8%. The average bill rate decreased by 4.5% from 2000 to 2001 offsetting the 2% increase from 1999 to 2000. Health and Life Sciences flexible billings grew at an annual rate exceeding 30% in both 2000 and 2001. This increase in 2001 is offset by a decrease in flexible billings in the Finance and Accounting segment and Information Technology segment, which includes the closure of our solutions business in the first quarter of 2001. These results are primarily attributable to the generally prevailing unfavorable economic conditions. Flexible billings in 2000 for both the Finance and Accounting and Information Technology segments were relatively consistent with 1999 billings.

Search fees. Search fees decreased 50.5% in 2001 to \$88.5 million from \$178.9 million in 2000, which was a 23.3% increase from \$145.1 million for the same period in 1999. Search placements decreased 49.0% in 2001 as compared to an 11.1% increase in 2000. Average fees decreased 2.3% in 2001 as compared to a 10.6% increase in 2000. The decrease from 2000 to 2001 was attributable to a 39.7% decrease in Finance and Accounting search fees versus a 24.0% increase from 1999 to 2000 and a 63.8% decrease in Information Technology search fees versus a 17.6%

increase from 1999 to 2000. These results are primarily attributable to the generally prevailing unfavorable economic conditions.

Gross profit. Gross profit on flexible billings is determined by deducting the direct cost of services (primarily flexible personnel payroll wages, payroll taxes, payroll-related insurance, and subcontract costs) from net service revenues. Consistent with industry practices, gross profit dollars from search fees are equal to revenues, as there are no direct costs associated with such revenues. Gross profit decreased 30.2% to \$252.4 million in 2001 and increased 12.1% to \$361.6 million in 2000 as compared to \$322.6 million in 1999. Gross profit as a percentage of net service revenues decreased to 39.1% in 2001 compared to 45.5% in 2000 and 43.2% for 1999. The decrease in gross profit percentage in 2001 as compared to 2000, was primarily the result of a shift in business mix away from search fees in 2001 as compared with 2000. In addition to the shift away from search fees as a percent of revenue, bill rates, particularly in the Information Technology segment, have declined at a faster rate than pay rates thus negatively impacting gross profit percentage.

Selling, general and administrative expenses. Selling, general and administrative expenses were \$244.8 million, \$341.8 million and \$346.5 million in 2001, 2000 and 1999, respectively, decreasing by 28.4% during 2001 and 1.4% during 2000. Selling, general and administrative expenses as a percentage of net service revenues decreased to 37.9% in 2001 and 43.0% in 2000 compared to 46.4% for the same period in 1999. The decrease in selling, general and administrative expense as compared to the prior year is primarily due to a decrease in commissions and other compensation relating to the decrease in revenue, the benefits obtained from initiatives taken by management to re-engineer and streamline back-office operations and reductions in other selling, general and administrative expenses to better align expenses with revenue.

In particular, impacting selling, general and administrative expense in the fourth quarter of 2001, were expenses incurred to realign the field organization for greater customer focus as well as align operating costs and balance sheet accounts with the Company's declining revenue base. These costs included i) \$2.3 million for severance costs associated with the planned reduction in field associates and management as well as corporate and administrative personnel, ii) \$1.3 million for impairment losses on capitalized software, iii) \$2.1 million of costs for consolidation of offices and iv) a \$4.6 million loss on the sale of our training business.

Depreciation and amortization. Depreciation and amortization expenses were \$17.3 million, \$18.4 million and \$14.5 million in 2001, 2000 and 1999, respectively, representing a 6.0% decrease and 26.9% increase during 2001 and 2000, respectively. Depreciation and amortization expense as a percentage of net service revenue increased to 2.7% in 2001, 2.3% for 2000 and 1.9% for 1999. The increase in expense in 2001 and 2000 as compared to 1999 was primarily due to increased amortization of computer software utilized to increase back-office efficiency.

Other income (expense). Other income (expense) was \$(4.5) million in 2001, \$(0.1) million in 2000 and \$0.9 million in 1999. The increase in 2001 versus 2000 and 1999 was primarily the result of an increase in interest expense from borrowings under our credit facility used for the repurchase of \$55.0 million in stock in December 2000 in a modified Dutch Auction tender offer, as well as an increase in the loss on disposal of certain assets in the fourth quarter related to the alignment of operating costs and balance sheet accounts to the declining revenue base.

(Loss) income before income taxes. The (loss) income before income taxes of \$(14.2) million in 2001, \$1.2 million in 2000 and \$(37.4) million in 1999, is primarily the result of changes in net service revenues and gross margin and reduced selling, general and administrative expenses discussed above.

(Benefit) provision for income taxes. The income tax benefit for 2001 was \$(2.1) million, compared to a provision of \$1.5 million for 2000 and a benefit of \$(13.9) million for 1999. The effective tax benefit rate was 14.7% in 2001, compared to an effective tax rate of 123.8% in 2000 and an effective tax benefit rate of 37.1% in 1999. The income tax benefit in 2001 and 1999 is due to the net loss in operating activities for those years. The effective tax rate in 2000 was high primarily due to non-deductibility of amortization of goodwill and 50% of meals and entertainment expenses.

Net loss. The net loss was \$12.1 million in 2001, \$0.3 million for 2000 and \$23.5 million for 1999. The losses were the result of those items discussed above.

# LIQUIDITY AND CAPITAL RESOURCES

Our sources of liquidity include approximately \$255,000 in cash and cash equivalents and approximately \$42.8 million in additional net working capital. In addition, we have approximately \$28.2 million outstanding under the \$90 million Amended and Restated Credit Facility with Bank of America ("the Credit Facility"). This Credit Facility, which was entered into on November 3, 2000, has an initial term of three years. The Credit Facility provides for a maximum revolving credit facility of \$90 million (not to exceed 85% of our "Eligible Receivables" as such term is defined in the Credit Facility). Borrowings under the Credit Facility are secured by all of the assets of Kforce and its subsidiaries. Amounts borrowed under the Credit Facility bear interest at rates ranging from Prime to Prime plus 0.75% or LIBOR plus 1.75% to LIBOR plus 3.25%, pursuant to certain financial performance targets as set forth in the Credit Facility. As of December 31, 2001, one-month LIBOR was 1.88%. Pricing is changed quarterly based on the previous four quarters' performance. Under the terms of the Credit Facility, we are prohibited from making any dividend distributions. The terms of the Credit Facility also include certain financial covenants should the total amount borrowed under the Credit Facility exceed specified amounts. These financial covenants include measurement of quarterly EBITDA as compared to our EBITDA projections. Our

borrowings as of March 27, 2002 and December 31, 2001 do not exceed the specified amounts at which these financial covenants apply and at no time during the history of the Credit Facility have we triggered such covenants. However, we currently would not be in compliance with such financial covenants if such covenants were applicable and at certain times we have borrowed amounts that put us within approximately \$1.0 million of triggering these covenants. If we were subject to such financial covenants, we fail to comply with such covenants, and a default is declared under the Credit Facility, such default could result, among other things, in the acceleration of amounts borrowed under the Credit Facility. The Credit Facility also contains certain limitations on investments and acquisitions, and repurchases of our stock.

The Credit Facility contains a provision that limits the dollar amount of common stock that Kforce may repurchase subsequent to November 3, 2000 to \$72 million. As of March 27, 2002 and December 31, 2001, \$2.5 million was available under this authorization.

The Credit Facility also contains a provision that limits the amount of capital expenditures that Kforce may make in any fiscal year. On January 23, 2002, this provision was amended effective November 30, 2001 to increase the allowable amount of capital expenditures from \$6 million to \$10 million. Total capital expenditures in 2001 were \$6.4 million.

In April 2001, we entered into two fixed interest rate swap contracts in relation to a portion of the Credit Facility for a total notional amount of \$22 million with terms expiring no later than May 2003. Effective October 24, 2001, we obtained a lower interest rate and extended the expiration date to October 2003 on \$12 million of the swaps contracts. The contracts, which have been classified as cash flow hedges, effectively convert a portion of our outstanding debt under the Credit Facility to a fixed rate basis, thus reducing the impact of interest rate changes on future income. The differential between floating rate receipts and fixed rate payments is accrued as market rates fluctuate and recognized as an adjustment to interest expense. Consistent with SFAS 133, we recorded the fair value of the interest rate swap contracts, approximately \$373,000 net of income taxes, in other liabilities and accumulated other comprehensive loss as of December 31, 2001.

We continuously evaluate our financing needs to ensure that our debt arrangements are structured most effectively. If we were to elect to restructure our debt arrangements, at December 31, 2001 it could result in the recognition of \$1.2 million of unamortized origination fees under our current Credit Facility as well as cash outlays for origination fees on any new arrangement.

During the year ended December 31, 2001, cash flow provided by operations was approximately \$40.9 million, resulting primarily from non-cash adjustments for depreciation and amortization and the loss on sale of certain assets and our training business, and a decrease in accounts receivable as a result of the reduction in revenues. These items are partially offset by an increase in income tax receivables as a result of the current year loss and a decrease in accounts payable and accrued payroll costs. The decrease in accounts payable and accrued payroll costs reflect the decreased revenues in 2001 versus 2000.

During 2001, cash flow used in investing activities was approximately \$9.8 million, resulting from approximately \$6.4 million in capital expenditures, and cash outlays of approximately \$3.5 million related to the Scientific Staffing acquisition in our Health and Life Sciences business segment.

For the year 2001, cash flow used in financing activities was approximately \$32.7 million, resulting primarily from the use of \$14.6 million for the repurchase of 2.95 million shares of outstanding stock through open market purchases, repayments on the Credit Facility of approximately \$16.8 million and repayment of debt of \$1.5 million relating to the ERS acquisition. No additional shares of common stock have been repurchased subsequent to December 31, 2001.

On March 11, 1999, we announced that the Board of Directors had authorized the repurchase of up to \$50 million of our common stock on the open market, from time to time, depending on market conditions. On October 24, 2000, the Board of Directors authorized an increase to up to \$100 million for stock repurchases. On October 19, 2001, the Board of Directors authorized the repurchase of an additional \$15 million of our common stock. As of December 31, 2001, we had repurchased approximately 17.4 million shares under this plan. Approximately \$17.7 million was available under current board authorization and \$2.5 million was available under the current Credit Facility limitations as of December 31, 2001. Additional stock repurchases may have a material impact on the cash flow requirements for the next twelve months.

We are currently considering the filing of a registration statement that would allow the issuance of common stock and other equity and financial instruments for the financing of various corporate activities to potentially include funding for acquisitions and other business expansion opportunities as well as compensation arrangements.

We believe that cash flow from operations and borrowings under our credit facility will be adequate to meet the working capital requirements of current operations for at least the next twelve months. However, further deterioration in the business environment and market conditions could negatively impact operating results and liquidity. There is no assurance (i) that we will be able to obtain financing in amounts sufficient to meet operating requirements or at terms which are satisfactory and which allow us to remain competitive, or (ii) that we will be able to meet the financial covenants contained in the Credit Facility. If we currently had borrowed sufficient funds to trigger the financial covenants in the Credit Facility, we would not be in compliance with such covenants. Our expectation that existing resources will fund working capital requirements is a forwardlooking statement that is subject to risks and uncertainties. Actual results could differ from those indicated as a result of a number of factors, including the use of such resources for possible acquisitions and the announced stock repurchase plan.

# Note Payable Guarantee

In June 2001, we purchased from a bank a note receivable from a former officer that we had previously guaranteed. We are currently pursuing collection of this receivable. At December 31, 2001, the balance, including accrued interest receivable, was approximately \$2.0 million and is reflected in prepaid expenses and other current assets net of a reserve of \$2.0 million.

# **Restricted Stock Issuances**

In 2001, we granted approximately 194,000 shares of non-vested restricted stock to certain members of senior management, not including the Chief Executive Officer, in lieu of a cash bonus. These shares vest in February 2003.

Subsequent to December 31, 2001, we announced that executive management, inside directors and certain other employees are voluntarily reducing their salary and cash bonus potential in 2002 in exchange for restricted stock. Approximately 224,000 shares were issued under this program. The shares vest over a five year period with an acceleration clause if certain Kforce common stock price thresholds are met.

# **Acquisitions and Divestitures**

In December 2001, we purchased two companies, Emergency Response Staffing Inc. ("ERS") and Scientific Staffing Inc. ("SSI"), whose results subsequent to the acquisitions are incorporated within the Health and Life Sciences business segment. ERS provides nurses on a permanent and temporary basis to its customers in the United States. SSI provides scientific personnel on a permanent and temporary basis to its customers in the United States. Both acquisitions expand our presence in the fast growing areas of the Health and Life Sciences business segment.

As consideration for the purchase of SSI, we sold certain assets of our legal staffing business, which was part of the Health and Life Sciences business segment. A gain of \$537,000 was recorded on the sale of the legal staffing operations.

In the first quarter of 2001, we closed the unprofitable solutions business, kforce Consulting. This business contributed revenues of \$3.1 million to the Information Technology segment in 2001 versus \$17.6 million in 2000.

In December 2001, we sold our training business to a member of its management. This individual is no longer employed by us. The training business had revenues of \$2.5 million and \$5.0 million in 2001 and 2000, respectively. Operating losses for this business were \$1.8 million and \$0.3 million in 2001 and 2000, respectively. As a result of the sale of this business, we recorded a loss of \$4.6 million, which included a net write-off of \$2.7 million of goodwill as well as a write-off of other assets specifically related to this business not included in the sale.

# **Income Tax Audits**

We are currently undergoing a U.S. Internal Revenue Service audit for its tax years ending December 31, 1999 and 1998. As of the issuance of this report, no final determinations have been made relating to any issues raised during the examination.

We are also periodically subject to state and other local income tax audits for various tax years. Ongoing audits for which no final determinations have been made include those for the states of New York, Minnesota, Connecticut and Massachusetts.

# **Risk Factors**

In addition to those items described in this section we are also exposed to additional issues as discussed in the Risk Factors section. These items could have a material adverse effect on our operating results, borrowing capacity and cash position.

# **New Accounting Pronouncements**

On June 29, 2001, the Financial Accounting Standards Board unanimously approved the issuance of two statements, SFAS 141, "Business Combinations," and SFAS 142, "Goodwill and Other Intangible Assets." SFAS 141 prohibits the use of pooling-ofinterest method for business combinations initiated after June 30, 2001 and also applies to all business combinations accounted for by the purchase method that were completed after June 30, 2001. SFAS 142 is effective for fiscal years beginning after December 15, 2001 to all goodwill and other intangible assets recognized in an entity's statement of financial position at that date, regardless of when the assets were initially recognized. Beginning January 1, 2002, management anticipates that we will no longer amortize goodwill. At December 31, 2001, goodwill, net of accumulated amortization, was approximately \$95.8 million. Goodwill amortization expense was \$4.2 million during the year ended December 31, 2001. We are currently assessing the impact that SFAS 141 and SFAS 142 will have on the financial position and results of operations. Though no final determinations have been reached, the potential impairment of existing goodwill could range from a nominal amount to an amount exceeding the majority of existing goodwill.

In August 2001, the Financial Accounting Standards Board issued SFAS 143, "Accounting for Asset Retirement Obligations." SFAS 143 requires entities to record the fair value of a liability for an asset retirement obligation in the period in which it occurred. The standard is effective for fiscal years beginning after June 15, 2002. We have not yet determined the impact that SFAS 143 will have on the financial statements.

In October 2001, the Financial Accounting Standards Board issued SFAS 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," which replaces SFAS 121. The accounting model for long-lived assets, including discontinued operations, and replaces the provisions of APB Opinion No. 30, "Reporting Results of Operations—Reporting the Effects of Disposal of a Segment of a Business," for the disposal of segments of business. SFAS 144 requires that those long-lived assets be measured at the lower of the carrying amount or fair value less cost to sell, whether reported in continuing operations or discontinued operations. SFAS 144 also broadens the reporting of discontinued operations to include all components of an entity with the operations that can be distinguished from the rest of the entity and that will be eliminated from the ongoing operations of the entity in a disposal transaction. The provisions in SFAS 144 are effective for financial statements issued for fiscal years beginning after December 15, 2001 and, generally, are to be applied prospectively. We have not yet determined the impact that SFAS 144 will have on the financial statements.

We are reviewing the amounts and classification of reimbursements received from customers for out-of-pocket expenses incurred as the result of the issuance of a proposed abstract from the Emerging Issues Task Force, "Income Statement Characterization of Reimbursements Received for "Out-of-Pocket" Expenses Incurred." These reimbursements are currently classified in Direct costs of services in the Consolidated Statements of Operations and Comprehensive Income (Loss). We have not yet determined the impact on any reclassification of these reimbursements will have on the financial statements.

# INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Stockholders of Kforce Inc.:

We have audited the accompanying consolidated balance sheets of Kforce Inc. and subsidiaries (the "Company"), formerly known as kforce.com, Inc., as of December 31, 2001 and 2000, and the related consolidated statements of operations and comprehensive income (loss), stockholders' equity, and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the financial statements based on our audits. The financial statements of the Company for the year ended December 31, 1999 were audited by other auditors whose report, dated February 8, 2000, expressed an unqualified opinion on those statements.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2001 and 2000, and the results of its operations and its cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

As disclosed in Note 1 to the consolidated financial statements, in 2001 the Company changed its method of accounting for derivatives.

Deloitte & Touche LLP Certified Public Accountants

Tampa, Florida January 23, 2002

# CONSOLIDATED BALANCE SHEETS

(In thousands, except per share amounts)		
December 31,	2001	2000
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 255	\$ 1,865
Trade receivables, net of allowance for doubtful		
accounts of \$5,470 and \$6,649, respectively	71,133	125,931
Income tax refund receivables	5,233	_
Deferred tax asset	4,037	4,872
Prepaid expenses and other current assets	4,956	3,682
Total current assets	85,614	136,350
Receivables from officers and related parties, net of allowance of \$300 in 2001	726	1,058
Fixed assets, net	15,367	23,115
Deferred tax asset, non-current	1,847	1,250
Other assets, net	23,414	23,481
Goodwill, net of accumulated amortization of \$16,955 and \$13,135, respectively	95,804	92,764
Total assets	\$222,772	\$278,018
LIABILITIES AND STOCKHOLDERS EQUITY Current Liabilities: Accounts payable and other accrued liabilities Accrued payroll costs Bank overdrafts Income taxes payable	\$ 14,231 21,326 6,974	\$ 17,464 37,778 8,083 2,140
Total current liabilities	42,531	65,465
Long-term debt	28,185	45,000
Other long-term liabilities	13,247	12,516
Total liabilities	83,963	122,981
Commitments and contingencies (Note 13) Stockholders' Equity: Preferred stock, \$0.01 par; 15,000 shares authorized, none issued and outstanding Common stock, \$0.01 par; 250,000 shares authorized, 48,264		_
and 46,959 issued, respectively	483	470
Additional paid-in capital	195,177	191,007
Accumulated other comprehensive loss	(596)	(267)
Retained earnings	34,275	46,363
Less reacquired shares at cost; 16,524 and 14,802 shares, respectively	(90,530)	(82,536)
Total stockholders' equity	138,809	155,037
Total liabilities and stockholders' equity	\$222,772	\$278,018

The accompanying notes are an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)

(In thousands, except per share amounts)

2001	2000	1999
\$646,023	\$794,997	\$746,632
393,623	433,441	424,001
252,400	361,556	322,631
244,792	341,812	346,452
17,325	18,440	14,514
(9,717)	1,304	(38,335)
(296)	(288)	(1,639)
3,577	734	423
1,179	(333)	274
(14,177)	1,191	(37,393)
2,089	(1,474)	13,877
(12,088)	(283)	(23,516)
44	(97)	(191)
(373)		
\$ (12,417)	\$ (380)	\$ (23,707)
\$(.38)	\$(.01)	\$(.53)
31,711	42,886	44,781
	\$646,023 393,623 252,400 244,792 17,325 (9,717) (296) 3,577 1,179 (14,177) 2,089 (12,088) 44 (373) \$ (12,417)	\$646,023

The accompanying notes are an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

Years Ended December 31,	2001	2000	1999
Cash flows from operating activities: Net loss	\$(12,088)	\$ (283)	\$(23,516)
Adjustments to reconcile net loss to cash provided by (used in) operating activities:			
Depreciation and amortization	17,325	18,440	14,514
Provision for fallouts and bad debts on accounts and notes receivable Deferred income tax benefit (provision)	$10,059 \\ 488$	7,106 (865)	9,768 347
Restricted stock grant charges	823	`—	410
Loss on asset sales/disposals Loss on asset impairment	1,442 1,273	830	419
Loss on sale of training business	4,608	_	_
Gain on sale of legal staffing business Increase (decrease) in cash surrender value of life insurance policies	(537) 1,057	(3,213)	(391)
(Increase) decrease in operating assets:	,		
Trade and notes receivables, net Prepaid expenses and other current assets	46,388 (2,017)	(20,491) $(13)$	(8,169) (43)
Income tax receivable	(5,233)	_	_
Other assets, net Increase (decrease) in operating liabilities:	(1,702)	(5,088)	(7,281)
Accounts payable and other accrued liabilities	(4,356)	(6,716)	14,920
Accrued payroll costs Bank overdrafts	(14,100) $(1,109)$	8,016 2,260	(9,148) 5,824
Accrued merger, restructuring and integration expense	, ,	_	(4,931)
Income tax refund or payable Other long-term liabilities	$(2,136) \\ 714$	26,174 (1,059)	(26,129) $6,703$
Cash provided by (used in) operating activities	40,899	25,098	(27,113)
Cook flows from investing activities			
Cash flows from investing activities: Capital expenditures, net	(6,372)	(6,408)	(16,603)
Acquisitions, net of cash acquired and	, , ,	(1.001)	(0,000)
including payment on earnout provisions Scientific Staffing acquisition	(3,524)	(1,221)	(6,039)
Payments on notes receivable from related parties	54	_	1,143
Proceeds from the sale of short-term investments  Cash used in investing activities	(9,842)	(7,629)	12,000 (9,499)
Cash flows from financing activities:	(0,012)	(1,020)	(0,100)
Proceeds from bank line of credit	(10.015)	55,000	_
Repayments on bank line of credit Repayment of notes acquired in acquisition, net of cash acquired	(16,815) (1,517)	(10,000)	_
Payments on capital lease obligations	( ) /	(481)	(723)
Payments on notes payable to related parties Proceeds from exercise of stock options	206	(2,000) 2,513	(10,144) 1,843
Repurchases of common stock	(14,585)	(12,699)	(15,075)
Repurchase of common stock in tender offer		(55,759)	
Cash used in financing activities	(32,711)	(23,426)	(24,099)
Decrease in cash and cash equivalents	(1,654)	(5,957)	(60,711)
Currency translation adjustment	44	(97)	(191)
Cash and cash equivalents at beginning of year	1,865	7,919	68,821
Cash and cash equivalents at end of year	\$ 255	\$ 1,865	\$ 7,919
Supplemental Cash Flow Information			
Cash paid (received) during the period for: Income taxes	\$ 5,488	\$(23,083)	\$ 12,027
Interest	3,406	508	423
Supplemental Non-Cash Transaction Information:			
401(k) matching contribution	847	885	_
Deferred compensation plan contribution Employee stock purchase plan contribution	789 1,805	1,277	_
Cash flow hedges, net of taxes	(373)		_
Acquisition of Emergency Response Staffing Restricted stock issued in lieu of cash bonuses	6,300 823	_	_
Sale of training business in exchange for note receivable	300	_	_

The accompanying notes are an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

Years Ended December 31, 2001, 2000 and 1999 (In thousands)

			Additional	Other Comprehensive				
		on Stock Amounts	Paid-In Capital	Income (Loss)	Retained Earnings		ired Stock Amounts	Total
Stockholders Equity:	51141 05	- I III O GITES	Cupitui	(2000)	2	- STIGITOD		
Balance at December 31, 1998	46,408	\$464	\$185,300	\$ 21	\$ 70,162	677	\$ (925)	\$255,022
Exercise of stock options	279	3	1,840	_	_	_	_	1,843
Tax benefit of employee stock options	_	_	122		_	_	_	122
Foreign currency translation adjustment		_	_	(191)		_	_	(191)
Net loss	_	_	_	_	(23,516)		(4.5.055)	(23,516)
Repurchase of common stock						1,936	(15,075)	(15,075)
Balance at December 31, 1999	46,687	467	187,262	(170)	46,646	2,613	(16,000)	218,205
Exercise of stock options	272	3	2,510	_	_	_	_	2,513
Tax benefit of employee stock options	_	_	995	_	_	_	_	995
401(k) matching contribution	_	_	406	_	_	(72)	479	885
Employee stock purchase plan contribution	_	_	(166)		_	(217)	1,443	1,277
Foreign currency translation adjustment	_	_	_	(97)	(0.0.0)	_	_	(97)
Net loss	_	_	_	_	(283)	10.470	(00.450)	(283)
Repurchase of common stock						12,478	(68,458)	(68,458)
Balance at December 31, 2000	46,959	470	191,007	(267)	46,363	14,802	(82,536)	155,037
Exercise of stock options	63	1	205					206
Tax benefit of employee stock options			4					4
401(k) matching contribution			(502)			(242)		847
Deferred compensation matching			(572)			(286)	,	789
Employee stock purchase plan contribution	4 0 4 0	4.0	(2,076)			(699)	3,881	1,805
Stock issued for business acquired	1,242	12	6,288	4.4				6,300
Foreign currency translation adjustment				44				(979)
Cash flow hedges, net of taxes of \$248 Restricted stock issuance			000	(373)				(373) 823
Net loss			823		(12,088)			(12,088)
Repurchase of common stock					(12,000)	2,949	(14,585)	(12,086) $(14,585)$
Balance at December 31, 2001	48,264	\$483	\$195,177	\$(596)	\$ 34,275	16,524	\$(90,530)	

The accompanying notes are an integral part of these consolidated financial statements.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

# 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# Organi ation

Kforce Inc. and subsidiaries (the "Company"), formerly known as kforce.com, Inc., is a provider of professional and technical specialty staffing services in 86 locations in 45 markets in the United States. The Company provides its customers staffing services in the following specialties: Information Technology, Finance and Accounting, and Health and Life Sciences. The Company provides flexible staffing services on both a temporary and contract basis and provides search services on both a contingency and retained basis. The Company serves clients from the Fortune 1000 as well as local and regional, small to mid-size companies.

On June 18, 2001, the Stockholders approved a name change from kforce.com, Inc. to Kforce Inc.

# Principles of Consolidation

The consolidated financial statements include the accounts of Kforce Inc. and its subsidiaries. All material intercompany accounts and transactions have been eliminated in consolidation.

# Reclassification

Certain amounts reported for prior periods have been reclassified to be consistent with the current period presentation.

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

# Cash and Cash Equivalents

The Company classifies all highly liquid investments with an initial maturity of three months or less as cash equivalents.

# **Fixed Assets**

Fixed assets are carried at cost, less accumulated depreciation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. The cost of leasehold improvements is amortized using the straight-line method over the terms of the related leases, which range from three to fifteen years.

# **Income Taxes**

The Company accounts for income taxes under the principles of Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" ("SFAS 109"). SFAS 109 requires an asset and liability approach to the recognition of deferred tax assets and liabilities for the expected future tax consequences of differences between the financial statement carrying amounts and

the tax bases of other assets and liabilities. The tax benefits of deductions attributable to employees' disqualifying dispositions of shares obtained from incentive stock options are reflected in additional paid-in capital.

# Fair Value of Financial Statements

The Company, using available market information and appropriate valuation methodologies, has determined the estimated fair value of financial instruments. However, considerable judgment is required in interpreting data to develop the estimates of fair value. The fair values of the Company's financial instruments are estimated based on current market rates and instruments with the same risk and maturities. The fair values of cash and cash equivalents, trade receivables, accounts payable, long-term debt and receivables from and payables to related parties approximate the carrying values of these financial instruments.

# Goodwill

Goodwill, net of accumulated amortization, totaled \$95,804 and \$92,764 at December 31, 2001 and 2000, respectively. Goodwill is amortized on a straight-line basis over a fifteen to thirty year period. Goodwill amortization expense was \$4,155, \$4,231 and \$3,857 for the years ended December 31, 2001, 2000 and 1999, respectively. Pursuant to the adoption of SFAS 142, "Goodwill and Other Intangible Assets," beginning January 1, 2002, the amortization of goodwill will no longer be permitted.

# Impairment of Long-Lived Assets

Management periodically reviews the carrying value of good-will and other long-lived assets to determine if impairment has occurred. Any impairment loss would have been recorded in the period identified. Losses of \$1,273 relating to the write off of capitalized software due to a change in the extent to which a portion of the software is being used were recorded in Selling, general and administrative expenses in the accompanying Consolidated Statements of Operations and Comprehensive Income (Loss) for the year ended December 31, 2001. The Company compared the value of those aspects of the capitalized software still in use to its carrying value to determine the recoverable cost and the resulting degree of impairment.

# Capitali ed Software

The Company develops and implements new computer software to enhance the performance of its accounting and operating systems. The Company accounts for direct internal and external costs subsequent to the preliminary stage of the projects under the principles of SOP 98-1, "Accounting for the Costs of Computer Software Developed or Obtained for Internal Use." Software development costs are being capitalized and classified as other assets and amortized over the estimated useful life of the software (typically three years) using the straight-line method. Direct internal costs, such as payroll and payroll-related costs, and external costs during the development stage of each of these projects have been capitalized and classified as capitalized software.

# **Deferred Loan Costs**

Costs incurred to secure the Company's Credit Facilities have been capitalized and are being amortized over the terms of the related agreements using the straight-line method, which approximates the interest method.

# **Non-Compete Agreements**

Payments made to enter into non-compete agreements have been capitalized and are being amortized on a straight-line basis over the terms of the related agreements.

# **Stock-Based Compensation**

The Company has elected to continue accounting for stock-based compensation under the intrinsic value method of accounting for stock-based compensation as provided under APB No. 25 and has disclosed pro forma net income and earnings (loss) per share amounts using the fair value-based method prescribed by Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" ("SFAS 123").

#### **Self-Insurance**

The Company offers an employee benefit program for all eligible employees for which the Company is self-insured for a portion of the cost. The Company is liable for claims up to \$150 per claim and aggregate claims up to a defined yearly payment limit. All full-time employees and salaried consultants are eligible to participate in the program. Self-insurance costs are accrued using estimates to approximate the liability for reported claims and claims incurred but not reported.

# Revenue Recognition

Net service revenues consist of sales, net of credits, discounts and fallouts. The Company recognizes flexible billings based on hours worked by assigned personnel on a weekly basis. Search fees are recognized when earned upon the successful completion of the assignment.

The Company's policy is to replace individuals who fail to continue employment (fallouts) for the period of time specified in the agreements for search placements, generally thirty to ninety days. Revenue from search fees is shown on the Consolidated Statements of Operations and Comprehensive Income (Loss) net of a reserve for candidates not fulfilling the contract requirements.

# Other Comprehensive Income (Loss)

Other comprehensive income (loss) is comprised of foreign currency translation adjustments, which arise primarily from activities of the Company's Canadian operations, and unrealized gains and losses from changes in the fair value of certain derivative instruments that qualify for hedge accounting under SFAS 133, "Accounting for Derivative Instruments and Hedging Activities."

# Foreign Currency Translation Adjustments

Results of operations from the Company's Canadian operations are translated using the weighted average exchange rates during the period, while assets and liabilities are translated into U.S. dollars

using current or historical rates at the end of the period depending upon the related assets. Resulting foreign currency translation adjustments are recorded in Other Comprehensive Income (Loss). In June 2001, the Company sold its Canadian operation, consisting of its Toronto office, and continues to collect on receivables not sold in the transaction.

# **Accounting for Derivatives**

SFAS 133 was issued in September 1998. SFAS 133, as amended, establishes accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts (collectively referred to as derivatives), and for hedging activities. It also requires that all derivatives and hedging activities be recognized as either assets or liabilities in the balance sheet and be measured at fair value. Gains or losses resulting from the changes in fair value of derivatives are recognized in net income (loss) or recorded in other comprehensive income (loss), and recognized in the statement of operations when the hedged item affects earnings, depending upon the purpose of the derivatives and whether they qualify for hedge accounting treatment. The Company's policy is to designate at a derivative's inception the specific assets, liabilities, or future commitments being hedged and monitor the derivative to determine if it remains an effective hedge. SFAS 133, as amended, was effective for all fiscal quarters of fiscal years beginning after September 15, 2000. The Company adopted SFAS 133, as amended, on January 1, 2001. The Company does not enter into or hold derivatives for trading or speculative purposes.

In April 2001, the Company entered into two fixed interest rate swap contracts in relation to a portion of its Credit Facility for a total notional amount of \$22 million with terms expiring no later than May 2003. Effective October 24, 2001, the Company obtained a lower interest rate and extended the expiration date to October 2003 on \$12 million of the swap contracts. The contracts, which have been classified as cash flow hedges, effectively convert a portion of the Company's outstanding debt under its Credit Facility to a fixed rate basis, thus reducing the impact of interest rate changes on future income. The differential between floating rate receipts and fixed rate payments is accrued as market rates fluctuate and recognized as an adjustment to interest expense. Consistent with SFAS 133, the Company recorded the fair value of the interest rate swap contracts, approximately \$373 net of income taxes of \$248, in other liabilities and accumulated other comprehensive income (loss) as of December 31, 2001.

# **Earnings Per Share**

Under Financial Accounting Standards No. 128, "Earnings Per Share," basic earnings (loss) per share is computed as earnings divided by weighted average shares outstanding. Diluted earnings (loss) per share includes the dilutive effects of stock options and other potentially dilutive securities such as non-vested stock grants.

Options that were outstanding, but were anti-dilutive, and therefore were excluded from the computation of diluted shares, totaled 6,375, 5,751 and 5,289 shares of common stock, for 2001, 2000 and 1999, respectively. Outstanding option prices per share

range from \$0.980 to \$28.125 in 2001 and 2000, and \$0.980 to \$30.063 in 1999. The options, which expire on various dates ranging from January 2005 to December 2011 were still outstanding at December 31, 2001.

As of December 31, 2001, 194 non-vested restricted shares of stock were outstanding but were anti-dilutive because of the net loss position of the Company. These shares vest in February 2003 based upon an employee's continued employment with the Company.

# **Recently Issued Accounting Pronouncements**

On June 29, 2001, the Financial Accounting Standards Board unanimously approved the issuance of two statements, SFAS 141, "Business Combinations," and SFAS 142, "Goodwill and Other Intangible Assets." SFAS 141 prohibits the use of pooling-ofinterest method for business combinations initiated after June 30, 2001 and also applies to all business combinations accounted for by the purchase method that were completed after June 30, 2001. SFAS 142 is effective for fiscal years beginning after December 15, 2001 to all goodwill and other intangible assets recognized in an entity's statement of financial position at that date, regardless of when the assets were initially recognized. Beginning January 1, 2002, the amortization of goodwill will no longer be permitted. At December 31, 2001, goodwill, net of accumulated amortization, was \$95,804. Goodwill amortization expense was \$4,155 during the year ended December 31, 2001. The Company is currently assessing the impact that SFAS 141 and SFAS 142 will have on its financial position and results of operations. Though no final determinations have been reached, the potential impairment of existing goodwill could range from a nominal amount to an amount exceeding the majority of existing goodwill.

In August 2001, the Financial Accounting Standards Board issued SFAS 143, "Accounting for Asset Retirement Obligations." SFAS 143 requires entities to record the fair value of a liability for an asset retirement obligation in the period in which it occurred. The standard is effective for fiscal years beginning after June 15, 2002. The Company has not yet determined the impact that SFAS 143 will have on its financial statements.

In October 2001, the Financial Accounting Standards Board issued SFAS 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," which replaces SFAS 121. The accounting model for long-lived assets to be disposed of by sale applies to all long-lived assets, including discontinued operations, and replaces the provisions of APB Opinion No. 30, "Reporting Results of Operations— Reporting the Effects of Disposal of a Segment of a Business," for the disposal of segments of business. SFAS 144 requires that those longlived assets be measured at the lower of the carrying amount or fair value less cost to sell, whether reported in continuing operations or discontinued operations. SFAS 144 also broadens the reporting of discontinued operations to include all components of an entity with the operations that can be distinguished from the rest of the entity and that will be eliminated from the ongoing operations of the entity in a disposal transaction. The provisions in SFAS 144 are effective for financial statements issued for fiscal years beginning after December 15, 2001 and, generally, are to be applied prospectively. The Company has not yet determined the impact that SFAS 144 will have on its financial statements.

# 2. FIXED ASSETS

Major classifications of fixed assets and related asset lives are summarized as follows:

December 31,	Useful Life	2001	2000
Land		\$ 1,310	\$ 1,310
Furniture and equipment	5- 7 years	16,066	17,679
Computer equipment	3- 5 years	17,882	20,834
Airplane	5 years		1,889
Leasehold improvements	3–15 years	5,507	4,997
		40,765	46,709
Less accumulated depreciation		25,398	23,594
		\$15,367	\$23,115

Depreciation expense during 2001, 2000 and 1999 was \$8,768, \$10,220 and 8,294, respectively.

The Company airplane was decommissioned in 2001 and portions were sold to outside parties. The remainder was determined valueless and written off as scrap. The net loss on disposal of \$812 is recorded in other expense (income).

In 2000, the Company purchased land in Tampa, Florida. The Company subsequently sold the portion of this land on which its new headquarters facility was built to a real estate developer. Beginning September 14, 2001, the Company executed an agreement for the lease of its new headquarters and consolidation of its Tampa operations. Leasehold improvements include approximately \$2,135 in improvements related to the headquarters facility. Land consists of \$1,310 for the remaining parcel of property not sold to the developer.

# 3. OTHER ASSETS

December 31,	2001	2000
Cash surrender value of life insurance policies	\$12,591	\$13,648
Capitalized software, net of amortization	5,805	7,914
Prepaid rent—Ybor headquarters, net of amortization	1,989	_
Intangible assets from acquisitions (Note 4)	1,677	_
Deferred loan cost, net of amortization	1,222	1,431
Other	130	488
	\$23,414	\$23,481

Cash surrender value of life insurance policies relates to policies maintained by the Company that will be used to fund obligations in the Deferred Compensation Plan (Note 10) with cash surrender values of \$12,591 and \$13,648 at December 31, 2001 and 2000, respectively.

Accumulated amortization expense on capitalized software was \$5,023 and \$3,331, as of December 31, 2001 and 2000, respectively. Amortization expense on capitalized software during 2001, 2000 and 1999, was \$4,203, \$5,834 and \$2,362, respectively.

As part of the agreement with the landlord of the new headquarters, the Company was required to prepay lease costs relating to building upgrades above a base amount. This amount is being amortized over the 15 year life of the lease.

Amortization expense of deferred loan costs was \$214 and \$659 in December 31, 2001 and 2000, respectively. Additional deferred costs of \$5 were incurred in 2001.

The Company has included the value of non-compete agreements totaling \$125 and \$187 at December 31, 2001 and 2000, respectively, in Other. The non-compete agreements are being amortized on a straight-line basis over the lives of the related employment agreements. Amortization expense of non-compete agreements was \$63 for the year ended December 31, 2001 and was \$83 for each of the years ended December 31, 2000 and 1999. In addition, Other includes \$223 of prepaid software license costs for 2000.

# 4. ACQUISITIONS AND DIVESTITURES

#### FOR THE YEAR ENDED DECEMBER 31, 2001

# **Emergency Response Staffing Inc.**

On December 2, 2001, the Company acquired 100% of the outstanding common stock of Emergency Response Staffing Inc. ("ERS"). This transaction was accounted for in accordance with SFAS 141, "Business Combinations," using the purchase method. The results of ERS's operations have been included in the consolidated financial statements since that date. ERS provides nurses on a permanent and temporary basis to its customers in the United States. As a result of this acquisition, the Company expanded its presence on the west coast as a provider of services in the growing area of healthcare-nursing staffing.

As consideration for the purchase of the common stock, the Company issued 1,242 shares of Kforce stock. Of this issuance, \$500 in value of shares (97 shares) will be held in escrow to cover any possible future warranty claims. There are certain contingencies related to the number of shares due the sellers based upon the market performance of Kforce stock over the next year. There are also restrictions on the ability of the sellers to liquidate their Kforce shares within the next year.

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition.

At December 2, 2001	
Current assets	\$ 1,500
Furniture and equipment	42
Intangible assets	656
Goodwill	6,163
Total assets acquired	8,361
Current liabilities	(1,570)
Long-term debt, net of cash	
acquired	(491)
Total liabilities assumed	(2,061)
Net assets acquired	\$ 6,300

The excess purchase price of \$6,819 was allocated to acquired intangible assets. Of that amount, \$527 was assigned to customer lists and contracts that have a weighted average useful life of approximately 4 years. Employee non-compete agreements that have a useful life of 4 years were assigned a value of \$129.

The \$6,163 of remaining excess purchase price was assigned to goodwill. This goodwill will be allocated to the Health and Life Sciences business segment. This goodwill is not anticipated to be deductible for tax purposes.

# Scientific Staffing Inc.

On December 2, 2001, the Company acquired certain assets of Scientific Staffing Inc. ("SSI"). This transaction was accounted for in accordance with SFAS 141, "Business Combinations," using the purchase method. The results of SSI's operations have been included in the consolidated financial statements since that date. SSI provides scientific personnel on a permanent and temporary basis to its customers in the United States. As a result of this acquisition, the Company expands its presence as a provider of services in the growing area of scientific staffing.

As consideration for the purchase of these assets, the Company has paid SSI \$3,524 in cash as well as certain assets used primarily in connection with its Legal staffing operations. A gain of \$537 was recorded on the sale of the Company's Legal staffing operations based upon the estimated fair value of the assets sold.

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition.

At December 2, 2001	
Current assets	\$ 46
Intangible assets	1,021
Goodwill	3,695
Total assets acquired	4,762
Current liabilities	(701)
Net assets acquired	\$4,061

The excess purchase price of \$4,716 was allocated to acquired intangible assets. Of that amount, \$777 was assigned to customer lists and contracts that have a weighted average useful life of approximately 4 years. Employee non-compete agreements that have a useful life of 4 years were assigned a value of \$244.

The \$3,695 remaining excess purchase price was assigned to goodwill. This goodwill will be allocated to the Health and Life Sciences business segment.

The following unaudited pro forma consolidated financial information for the Company gives effect to the acquisitions of Emergency Response Staffing Inc. and Scientific Staffing Inc. as if they had occurred on January 1, 2000. These unaudited pro forma results have been prepared for comparative purposes only and do not purport to be indicative of the results of operations that actually would have resulted had the acquisitions occurred on the date indicated, or that may result in the future.

	2001	2000
Revenues	\$677,056	\$830,740
Net income (loss)	(11,659)	1,699
Basic income (loss) per share	(.35)	.04
Basic shares outstanding	32,953	44,128

# **Training Business Unit**

In December 2001, the Company sold its training business unit for \$300 to a member of its management. This individual is no longer an employee of the Company. The training business had revenues of \$2,493 and \$5,017 in 2001 and 2000, respectively. Operating losses for this business were \$1,847 and \$344 in 2001 and 2000, respectively. As a result of the sale of this business, the

Company recorded a loss of \$4,608, which included a net write-off of \$2,725 of goodwill as well as a write-off of other assets specifically related to this business not included in the sale. The loss is reported in Selling, general and administrative expenses in the accompanying Consolidated Statements of Operations and Comprehensive Income (Loss).

## FOR THE YEAR ENDED DECEMBER 31, 2000

During 2000, the Company had no acquisitions. During 2000, the Company settled earnout provisions on certain prior acquisitions for approximately \$1,221. These amounts have been recorded as purchase price consideration and are included in goodwill.

## FOR THE YEAR ENDED DECEMBER 31, 1999

In January 1999, the Company acquired substantially all of the assets of Network Training Solutions, Science Solutions, Inc. and Technology Consulting Group for an aggregate purchase price of approximately \$5,100. During 1999, the Company also settled earnout provisions on certain prior acquisitions for approximately \$1,300. These amounts have been recorded as purchase price consideration and are included in goodwill.

# 5. RELATED PARTIES

## **Receivables from Related Parties**

Receivables from officers and stockholders include non-interest-bearing receivables for premiums paid on split dollar life insurance policies and other notes receivable. Repayment terms on the other notes receivables range from one to two years at rates of 6% to 8%. The balances on the receivables for premium paid were \$458 (net of a reserve of \$300) and \$758 and for the other receivables was \$268 and \$300 as of December 31, 2001 and 2000, respectively.

# Split Dollar Life Insurance

In 1995, the Company entered into split dollar and crosspurchase split dollar life insurance agreements with several officers and their estates whereby the Company pays a portion of the life insurance premiums on behalf of the officers and their estates. The Company has been granted a security interest in the cash value and death benefit of each policy equal to the amount of the cumulative premium payments made by the Company. The intent of these agreements was to, in the event of an officer's death, provide liquidity to pay estate taxes and to provide surviving officers with the ability to purchase shares from a deceased officer's estate, minimizing the possibility of a large block of the Company's common shares being put on the open market to the potential detriment of the Company's market price and to allow the Company to maintain a concentration of voting power among its officers. These insurance policies were substantially restructured in 1999, such that all related party receivables owed to the Company related to these policies could be satisfied by the redemption of cash value in the policies that would accumulate over a period of time.

Based upon current market conditions and the time anticipated to allow the cash value of the policies to appreciate sufficiently to satisfy the receivable balance, the Company plans to review its options for restructuring these policies and has recorded a reserve of \$300 in 2001 to satisfy the difference between the cash surrender value of the policies and the receivable balance as of December 31, 2001. This amount is reflected as a reduction in receivables from officers and related parties.

# **Related Party Transactions**

Consulting services totaling \$371 and \$595 for 2000 and 1999, respectively, were provided to the Company by a company owned by the spouse of the Chief Executive Officer. This contract terminated in 2000. In addition, an aircraft charter company owned 100% by the Chief Executive Officer provided charter services to the Company in the amount of \$21, \$125 and \$125 in 2001, 2000 and 1999, respectively. The Company billed the aircraft charter company \$22 and \$35 for the use of the Company's airplane in 2000 and 1999, respectively. The Company had operating leases with related parties in 2000 and 1999 for office space the Company previously used as its headquarters. This property was sold to independent investors in 2000. Rent in the amount of \$121 and \$312 was paid to the related party in 2000 and 1999, respectively.

# 6. NOTE PAYABLE GUARANTEE

In June 2001, the Company purchased from a bank a note receivable from one of its former officers that it had previously guaranteed. The Company is currently pursuing collection of this receivable. At December 31, 2001, the balance, plus accrued interest, was approximately \$1,976 and is reflected in prepaid expenses and other current assets net of a reserve of \$1,976.

# 7. LINE OF CREDIT

December 31,	2001	2000
Bank line of credit	\$28,185	\$45,000
	28,185	45,000
Less current maturities		_
	\$28,185	\$45,000

On May 4, 2000, the Company entered into a \$35 million Revolving Line of Credit Agreement (the "Line of Credit"). The Line of Credit provided for a maximum revolving credit facility of \$35 million (based on the Company's eligible receivables). Under its terms, prepayments on the Line of Credit were allowed at any time, with any remaining unpaid balance due two years from closing. Borrowings under the Line of Credit are secured by all of the assets of the Company and its subsidiaries. Interest rates on the outstanding balance are to be calculated based on: (i) the London Interbank Offered Rate ("LIBOR") plus (ii) from 1.75% to 3.00% based on certain financial ratios of the Company. Fees payable by the Company in connection with the Line of Credit also varied with these financial ratios. The terms of the Line of Credit also included certain financial covenants related to quarterly minimum requirements for EBITDA, fixed charge coverage ratio and tangible net worth and maximum requirements for leverage

ratio. There were also certain limitations on investments and acquisitions, dividends and repurchases of the Company's stock.

The Company entered into an Amended and Restated Credit Agreement (the "Credit Facility") on November 3, 2000. As of December 31, 2001, there was \$28,185 outstanding on the Credit Facility. The Credit Facility provides for a maximum revolving credit facility of \$90 million (not to exceed 85% of the Company's Eligible Receivables, as defined in the New Credit Facility). Under its terms, prepayments on the Credit Facility are allowed at any time, with any remaining unpaid balance due November 3, 2003. Borrowings under the Credit Facility are secured by all of the assets of the Company and its subsidiaries. Amounts borrowed under the Credit Facility bear interest at rates ranging from Prime to Prime plus 0.75% or LIBOR plus 1.75% to LIBOR plus 3.25%, pursuant to certain financial performance targets as set forth in the Credit Facility. As of December 31, 2001, one-month LIBOR was 1.88%. Pricing is changed quarterly based on the previous four quarters' performance. Under the terms of the Credit Facility, we are prohibited from making any dividend distributions. The terms of the Credit Facility also include certain financial covenants should the total amount borrowed under the Credit Facility exceed specified amounts. These financial covenants include measurement of quarterly EBITDA as compared to the Company's EBITDA projections. Our borrowings as of December 31, 2001 do not exceed the specified amounts at which these financial covenants apply and at no time during the history of the Credit Facility have we triggered such covenants. However, we currently would not be in compliance with such covenants if such covenants were applicable. If we were subject to such covenants, we fail to comply with such covenants, and a default is declared under the Credit Facility, such default could result, among other things, in the acceleration of amounts borrowed under the Credit Facility. The Credit Facility also contains certain limitations on investments and acquisitions, and repurchases of the Company's stock.

The Credit Facility contains a provision that limits the dollar amount of common stock that Kforce may repurchase subsequent to November 3, 2000 to \$55 million. In February 2001, the Credit Facility was amended to increase the maximum amount of common stock the Company may repurchase to \$72 million. As of December 31, 2001, \$2.5 million was available under this authorization.

The Credit Facility also contains a provision that limits the amount of capital expenditures that Kforce may make in any fiscal year. On January 23, 2002, this provision was amended effective November 30, 2001 to increase the allowable amount of capital expenditures from \$6,000 to \$10,000. Total capital expenditures in 2001 were \$6.372.

In April 2001, the Company entered into two fixed interest rate swap contracts in relation to a portion of its Credit Facility for a total notional amount of \$22 million with terms expiring no later than May 2003. Effective October 24, 2001, the Company obtained a lower interest rate and extended the expiration date to October 2003 on \$12 million of the swap contracts. The contracts, which have been classified as cash flow hedges, effectively convert a portion of the Company's outstanding debt under its Credit Facility to a fixed rate basis, thus reducing the impact of interest rate changes on future income. The differential between floating rate receipts and fixed rate

payments is accrued as market rates fluctuate and recognized as an adjustment to interest expense. Consistent with SFAS 133, the Company recorded the fair value of the interest rate swap contracts, approximately \$373, net of income taxes of \$248, in other liabilities and accumulated other comprehensive loss as of December 31, 2001.

# 8. OTHER LONG-TERM LIABILITIES

December 31,	2001	2000
Deferred compensation plan liability (Note 10)	\$11,222	\$12,516
Rent payable, long-term	1,404	_
Cash flow hedge liability	621	_
	\$13,247	\$12,516

The Company has a non-qualified deferred compensation plan pursuant to which eligible officers and highly compensated key employees may elect to defer part of their compensation to later years. These amounts, which are classified as other long-term liabilities, are payable upon retirement or termination of employment.

The Company has recorded a liability for the minimum required lease payments on those vacant properties that it has determined it will be unable to sub-lease for the foreseeable future as the result of current market conditions. In addition to the non-current amount of \$1,404 reflected above, lease payments scheduled within the next 12 months of \$735 have been included in accounts payable and other current liabilities. A total of \$2,139 was expensed during 2001 related to these leases. This expense is included in Selling, general and administrative expenses.

Consistent with SFAS 133, the Company has recorded a liability for outstanding cash flow hedges based upon the fair value as determined at December 31, 2001 (see Note 7).

# 9. INCOME TAXES

The benefit (provision) for income taxes consists of the following:

Years Ended December 31,	2001	2000	1999
Current:			
Federal	\$2,733	\$(2,025)	\$13,252
State	(405)	(314)	972
Deferred	(239)	865	(347)
	\$2,089	\$(1,474)	\$13,877

The benefit (provision) for income taxes shown above varied from the statutory federal income tax rates for those periods as follows:

Years Ended December 31,	2001	2000	1999
	%	%	%
Federal income tax rate	35.0	(34.0)	35.0
State income taxes, net of federal tax benefit	2.9	(3.3)	5.0
Nondeductible items	(20.8)	(56.6)	(1.8)
Goodwill amortization	(2.4)	(30.4)	(1.0)
Other		.6	(.1)
Effective tax rate	14.7	(123.7)	37.1

Nondeductible items consist primarily of fees and the portion of meals and entertainment expenses not deductible.

Deferred income tax assets and liabilities shown on the balance sheet are comprised of the following:

Years Ended December 31,	2001	2000
Deferred taxes, current:		
Assets		
Allowance for bad debts	\$ 2,456	\$ 2,261
Accrued liabilities	1,613	2,612
Charitable contribution deduction carryforward		32
	4,069	4,905
Liabilities		
Accrued liabilities	(32)	(33)
Net deferred tax asset	\$ 4,037	\$ 4,872
Deferred taxes, non-current:		
Assets		
Deferred compensation	\$ 4,217	\$ 5,057
Federal net operating loss carryforward	697	ÿ 3,037
State net operating loss carryforward	1,205	718
1 0 7	6.119	5.775
Liabilities	-,	-,
Depreciation and amortization	(4,272)	(4,525)
Net deferred tax asset	\$ 1,847	\$ 1,250

At December 31, 2001, the Company had a federal net operating loss of approximately \$16,000. It is expected that \$5,100 of the net operating loss will be carried back to the December 31, 2000 year for a refund of income taxes paid in that year and approximately \$11,000 will be carried forward to be offset against future federal taxable income. Further, the Company had approximately a \$23,100 state tax net operating loss, which will be carried forward to be offset against future state taxable income. The amount of the state tax net operating loss carryforward expires in varying amounts through 2014.

The Company is currently undergoing a U.S. Internal Revenue Service audit for its tax years ending December 31, 1999 and 1998. As of the issuance of this report, no final determinations have been made relating to any issues raised during the examination.

We are also periodically subject to state and other local income tax audits for various tax years. Ongoing audits for which no final determinations have been made include those for the states of New York, Minnesota, Connecticut and Massachusetts.

# 10. EMPLOYEE BENEFIT PLANS

# 401(k) Savings Plan

The Company has a qualified defined contribution 401(k) plan covering substantially all full-time employees. The plan offers a savings feature and Company matching contributions. Employer matching contributions are discretionary and are funded annually as approved by the Board of Directors. The match was made in the Company's stock for 2000. No match was made by the Company in 2001. Assets of this plan are held in trust for the sole benefit of employees.

At December 31, 2001, 2000 and 1999, the Plan held 1,483, 1,615 and 1,772 shares, respectively, of the Company's stock, representing approximately 4.8%, 5.0% and 4.0%, respectively, of the Company's outstanding shares. Employer contributions to the 401(k) plans totaled \$1,165 and \$892 in 2000 and 1999, respectively. There were no contributions made to the plan during 2001.

# **Employee Stock Purchase Plan**

Effective January 1, 2000, the Company placed into effect an Employee Stock Purchase Plan which had been approved during 1999 and which allows all employees to purchase stock at a 15% discount from market prices and without commissions on the purchases. Employees are eligible to participate in the plan as of the next plan enrollment date following their date of hire. For the years ended December 31, 2001 and 2000, respectively, the Company issued 385 and 632 shares of common stock, at an average purchase price of \$3.28 and \$3.73 per share, pursuant to the Employee Stock Purchase Plan. These shares were transferred to the plan from the Company's treasury stock. Of the 385 shares issued for the plan year 2001, the Company issued 284 of the shares at an average price of \$2.55 during the year and 101 shares at an average price of \$5.34 subsequent to year-end. Of the 632 shares issued for plan year 2000, the Company issued 217 of the shares at an average price of \$5.90 during the year and 415 shares at an average price of \$2.60 subsequent to year-end. The shares issued subsequent to year-end are related to employee contributions made during the year.

# **Deferred Compensation Plan**

The Company has a non-qualified deferred compensation plan pursuant to which eligible officers and highly compensated key employees may elect to defer part of their compensation to later years. These amounts, which are classified as other long-term liabilities, are payable upon retirement or termination of employment, and at December 31, 2001 and 2000, aggregated \$11,222 and \$12,516, respectively. The Company has insured the lives of the participants in the deferred compensation plan to assist in the funding of the deferred compensation liability. The cash surrender value of these Company-owned life insurance policies, \$12,591 and \$13,648 at December 31, 2001 and 2000, respectively, is included in other assets. Compensation expense of \$1,096, \$439 and \$1,938 was recognized for the plan for the years ended December 31, 2001, 2000 and 1999, respectively. The Company accrues discretionary Company matching contributions. No match was made by the Company in 2001.

# 11. STOCK OPTION PLANS

In 1994, the Company established an employee incentive stock option plan that allows the issuance of Incentive Stock Options. The plan was subsequently amended in 1996 to allow for the issuance of Nonqualified Stock Options, Stock Appreciation Rights and Restricted Stock. The number of shares of common stock that may be issued under the plan was increased from 6,000 at inception to 12,000 in 1997.

During 1995, the Company established a non-employee director stock option plan which authorized the issuance to non-employee directors of options to purchase common stock. The maximum number of shares of common stock that can be issued under this plan is 400. A summary of the Company's stock option and restricted stock activity is as follows:

		Non-		Weighted	Weighted
	Employee	Employee		Average	Average
	Incentive	Director		Exercise	Fair Value
	Stock Option	Stock Option		Price Per	of Options
	Plan	Plan	Total	Share	Granted
Outstanding as of December 31, 1998	4,575	292	4,867	\$15.84	
Granted	2,353	60	2,413	\$ 7.68	\$7.73
Exercised	(342)	_	(342)	\$ 5.26	
Forfeited	(1,522)	(127)	(1,649)	\$19.19	
O + + -	5.004	005	5.000	011 70	
Outstanding as of December 31, 1999	5,064	225	5,289	\$11.76	04.00
Granted	2,204	94	2,298	\$10.77	\$4.89
Exercised	(283)	_	(283)	\$ 8.93	
Forfeited	(1,528)	(25)	(1,553)	\$12.75	
Outstanding as of December 31, 2000	5,457	294	5,751	\$11.04	
Granted	1,924	25	1,949	\$ 3.97	\$2.11
Exercised	(56)	~~	(56)	\$ 3.48	<b>42.11</b>
Forfeited	(1,269)		(1,269)	\$ 8.65	
Outstanding as of December 31, 2001	6,056	319	6,375	\$ 9.41	
Exercisable at December 31:					
1999	1,535	127	1,662		
2000	1,797	213	2,010		
2001	2,477	275	2,752		

Options granted during each of the three years ended December 31, 2001 have a vesting period of three years. Options expire at the end of ten years from the date of grant.

As of December 31, 2001, the total number of available shares to grant was 2,922 and 4 under the Employee Incentive Stock Option Plan and Non-Employee Director Stock Option Plan, respectively.

The following table summarizes information about employee and director stock options:

	Options Outstanding			Options Exercisable	
		Weighted			
	Number	Average	Weighted	Number	Weighted
	Outstanding at	Remaining	Average	Exercisable at	Average
	December 31,	Contractual	Exercise	December 31,	Exercise
Range of Exercise Prices	2001 (Shares)	Life (Years)	Price	2001 (Shares)	Price
\$ 0.980-\$ 1.460	20	3.70	\$ 0.98	20	\$ 0.98
\$ 1.461-\$ 2.176	23	3.00	\$ 1.49	23	\$ 1.49
\$ 2.177-\$ 3.242	62	8.80	\$ 2.41	19	\$ 2.41
\$ 3.243-\$ 4.831	1,981	8.68	\$ 3.81	228	\$ 4.41
\$ 4.832-\$ 7.198	284	9.12	\$ 6.18	30	\$ 6.27
\$ 7.199-\$10.726	1,733	7.22	\$ 7.51	1,004	\$ 7.62
\$10.727-\$15.981	1,615	7.11	\$13.64	770	\$12.81
\$15.982-\$23.812	415	5.94	\$21.01	415	\$21.01
\$23.813-\$31.500	242	6.37	\$27.75	243	\$27.75
	6,375	7.60	\$ 9.41	2,752	\$12.45

Included in the above tables are 194 shares of non-vested restricted stock grants issued in October 2001. These shares were issued in lieu of 2001 cash bonuses to certain members of management. These shares fully vest in February 2003 subject to continued employment at Kforce.

Had compensation cost for the Company's option plans been determined based on the fair value at the grant dates, as prescribed by SFAS 123, the Company's net loss and net loss per share would have been as follows:

	Pro Forma EPS			
Years Ended December 31,	2001	2000	1999	
Net loss:				
As reported	\$(12,088)	\$ (283)	\$(23,516)	
Compensation expense per SFAS 123	(11,984)	(19,715)	(11,113)	
Tax benefit, pro forma	1,724	363	890	
Pro forma net loss	\$(22,348)	\$(19,635)	\$(33,739)	
Net loss per share: Basic:				
As reported	\$(.38)	\$(.01)	\$(.53)	
Pro forma Diluted:	(.71)	(.46)	(.75)	
As reported	(.38)	(.01)	(.53)	
Pro forma	(.71)	(.46)	(.75)	

The fair value of each option is estimated on the date of grant using the Black-Scholes option pricing model with the following assumptions used for grants during the applicable period: dividend yield of 0.0% for all three periods; risk-free interest rates of 5.05% for options granted during the year ended December 31, 2001, 5.66%-6.75% for options granted during the year ended December 31, 2000, and 4.95%-5.74% for options granted during the year ended December 31, 1999; a weighted average expected option term of 5.8 years for 2001, 4-7 years for 2000, and 5-6 years for 1999; and a volatility factor of 50% for 2001 and 2000, and 45.59% for 1999.

Tax benefits resulting from disqualifying dispositions of shares acquired under the Company's employee incentive stock option plan reduced taxes currently payable by \$4, \$995 and \$122 in 2001, 2000 and 1999, respectively. These tax benefits are credited to additional paid-in-capital.

# 12. TENDER OFFER STOCK REPURCHASE

On November 6, 2000, the Company announced a modified Dutch Auction tender offer, consisting of an offer to purchase up to 10,000 shares of its common stock at a purchase price between \$5.50 and \$4.75 per share net to the seller in cash, without interest. The tender offer concluded on December 5, 2000, whereby the Company purchased approximately 10,000 shares at \$5.50 per share. This repurchase was funded by cash and approximately \$55,000 of debt from existing bank lines of which \$10,000 was repaid as of December 31, 2000. Costs incurred to effect the transaction were \$759.

# 13. COMMITMENTS AND CONTINGENCIES

# **Operating Leases**

The Company leases space and various equipment under operating leases expiring at various dates with some leases cancelable upon 30 to 90 days notice. The leases require payment of taxes, insurance and maintenance costs in addition to rental payments.

Future minimum lease payments under noncancelable operating leases are summarized as follows: 2002, \$12,495; 2003, \$10,820; 2004, \$7,582; 2005, \$4,024; 2006, \$3,137; \$27,056 thereafter. Included in future minimum lease payments are lease payments which have been accelerated (see Note 8). The accelerated lease payments represent cash flow obligations for future periods as follows: 2002, \$1,137; 2003, \$889; 2004 \$597; 2005, \$164; 2006, \$14.

Rental expense under all operating leases was \$14,368, \$11,415 and \$12,187 for 2001, 2000 and 1999, respectively.

On September 14, 2001, the Company executed an agreement for lease of its new headquarters and consolidation of its Tampa operations. The Company has classified the lease as an operating lease. Significant terms included the prepayment of rent in the amount of \$2.2 million. The prepayment is being amortized over the 15 year term of the lease. The Company is required to make minimum annual lease payments beginning September 14, 2001 of approximately \$2.5 million for each of the 15 years. These lease payments are included in the above future minimum lease payments under noncancellable operating leases.

# Litigation

In the ordinary course of its business, the Company is, from time to time, threatened with or named as a defendant in various lawsuits, including discrimination, harassment and other similar claims. The Company maintains insurance in such amounts and with such coverages and deductibles as management believes are reasonable. The principal risks that the Company insures against are workers' compensation, personal injury, bodily injury, property damage, professional malpractice, errors and omissions, employment practices liability and fidelity losses. The Company is not aware of any litigation that would reasonably be expected to have a material adverse effect on its results of operation or financial condition.

# **Employment Agreements**

The Company has entered into employment agreements with certain executive officers that provide for minimum compensation, salary and continuation of certain benefits for a one to three year period under certain circumstances. The agreements also provide for a payment of one to three times their annual salary and average annual bonus if a change in control (as defined by the agreements) of the Company occurs and include a covenant against competition with the Company that extends for one year after termination for any reason. In addition, the Company has entered into employment agreements with certain key employees

which provide for a payment of one to two times their annual salary and average annual bonus if a change in control (as defined) of the Company occurs and include a covenant against competition with the Company that extends for one year after termination for any reason. The Company's liability at December 31, 2001, would have been approximately \$7,055 in the event of a change in control or \$4,345 if all of the employees under contract were to be terminated by the Company without good cause (as defined) under these contracts.

# 14. SEGMENT ANALYSIS

The Company reports segment information in accordance with SFAS 131, "Disclosures about Segments of Enterprise and Related Information." SFAS 131 requires a management approach in determining reportable segments of an organization. The management approach designates the internal organization that is used by management for making operation decisions and addressing performance as the source of determining the Company's reportable segments. Historically, the Company's internal reporting followed its four functional service offerings, which included: Information Technology, Finance and Accounting, Human Resources and Operating Specialties. In January 2001, the Company reorganized its management and reporting to include the results of Human Resources within the Information Technology organizational structure. As of December 31, 2001, the Company will refer to its Operating Specialties segment as Health and Life Sciences to better reflect the mix of business in that segment. All prior period information has been adjusted to reflect the effects of these changes.

Historically, and through December 31, 2001, the Company has generated only sales and gross profit information on a functional basis. As such, asset information by segment is not disclosed. Substantially all operations and long-lived assets are located in the United States.

Information concerning operations in these segments of business is as follows:

	Information	Finance and	Health and	
	Technology	Accounting	Life Sciences	Total
2001				
Sales	\$327,516	\$182,459	\$136,048	\$646,023
Gross Profit	109,687	93,198	49,515	252,400
2000				
Sales	\$465,545	\$226,737	\$102,715	\$794,997
Gross Profit	190,693	132,023	38,840	361,556
1999				
Sales	\$466,957	\$205,646	\$ 74,029	\$746,632
Gross Profit	181,308	114,321	27,002	322,631

# 15. QUARTERLY FINANCIAL DATA (UNAUDITED)

Ouguton Ended

	Quarter Ended				
	March 31,	June 30,	Sept. 30,	Dec. 31,	
Fiscal 2001					
Net service revenues	\$191,620	\$172,937	\$150,183	\$131,283	
Gross profit	80,100	69,075	57,401	45,824	
Net income (loss)	2,843	1,809	40	(16,780)	
Net income (loss)					
per share—basic	\$.09	\$.06	\$.00	\$(.53)	
Net income (loss)					
per share—diluted	\$.09	\$.06	\$.00	\$(.53)	
Fiscal 2000					
Net service revenues	\$ 195,063	\$ 197,661	\$ 202,193	\$ 200,080	
Gross profit	88,201	91,618	93,627	88,110	
Net income (loss)	(2,395)	1,807	295	10	
Net income (loss)					
per share—basic	\$(.05)	\$.04	\$.01	\$.00	
Net income (loss)					
per share—diluted	\$(.05)	\$.04	\$.01	\$.00	
Fiscal 1999					
Net service revenues	\$ 184,095	\$ 189,390	\$ 191,707	\$ 181,440	
Gross profit	78,832	81,208	82,215	80,376	
Net income (loss)	9,128	332	904	(33,880)	
Net income (loss)					
per share—basic	\$.20	\$.01	\$.02	\$(.76)	
Net income (loss)					
per share—diluted	\$.20	\$.01	\$.02	\$(.76)	

# 16. SEVERANCE COSTS

In the fourth quarter of 2001, the Company incurred expense of \$2,299 for severance costs pursuant to a plan communicated during the fourth quarter relating to the termination of 69 corporate and field management and administrative employees to align operating costs with its declining revenue base. Of the total expense incurred, the total balance of \$2,299 remained unpaid and is reflected in Accrued payroll costs as of December 31, 2001.

# 17. SUBSEQUENT EVENT

Subsequent to December 31, 2001, the Company announced that executive management, inside directors and certain other employees are voluntarily reducing their salary and cash bonus potential in 2002 in exchange for restricted stock. Approximately 224 shares were issued under this program. The shares vest over a five year period with an acceleration clause if certain Kforce common stock price thresholds are met.

# MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED SHAREHOLDER MATTERS

Our Common Stock trades on the Nasdaq National Market tier of The Nasdaq Stock Market(SM), formerly under the symbol "ROMC" and now under the symbol "KFRC." The following table sets forth, for the periods indicated, the range of high and low closing sale prices for our common stock, as reported on the Nasdaq National Market.

Calendar Year	High	Low
2000:		
First Quarter	\$18.250	\$ 8.875
Second Quarter	\$13.250	\$ 4.438
Third Quarter	\$ 7.563	\$ 3.500
Fourth Quarter	\$ 5.063	\$ 2.063
2001:		
First Quarter	\$ 5.313	\$2.281
Second Quarter	\$ 7.250	\$3.930
Third Quarter	\$ 7.450	\$4.030
Fourth Quarter	\$ 6.400	\$3.150
2002:		
First Quarter (through March 26)	\$ 6.400	\$4.050

On March 26, 2002, the last reported sale for our common stock was at \$5.25. On March 27, 2002, there were 195 holders of record.

# CORPORATE INFORMATION

# BOARD OF DIRECTORS

David L. Dunkel Chairman, President and Chief Executive Officer. Kforce Inc.

John Allred President, A.R.G., Inc.

W.R. Carey, Jr.
Chief Executive Officer,
Corporate Resource Development

Richard M. Cocchiaro Vice President, National Accounts, Kforce Inc.

Todd Mansfield Chief Executive Officer, The Crosland Group, Inc.

Howard W. Sutter Vice President, Kforce Inc.

Gordon Tunstall
President, Tunstall Consulting

Karl A. Vogeler Former Partner, Thompson, Coe, Cousins & Irons, LLP

Ralph E. Struzziero Adjunct Professor, University of Southern Maine

Mark F. Furlong
Executive Vice President and Chief Financial Officer,
Marshall & Ilsley Corp.

# **EXECUTIVE AND SENIOR OFFICERS**

David L. Dunkel Chairman, President and Chief Executive Officer

William L. Sanders Chief Financial Officer

Lawrence J. Stanczak Chief Operations Officer

Joseph J. Liberatore Chief Talent Officer

Ken W. Pierce Chief Sales and Marketing Officer

Michael R. Blackman Vice President, Investor Relations

CORPORATE COUNSEL Holland & Knight LLP Tampa, Florida

INDEPENDENT AUDITORS
Deloitte & Touche LLP
Tampa, Florida

TRANSFER AGENT EquiServe Trust Company, N.A. PO Box 43010 Providence, RI 02940-3010 www.equiserve.com 1-800-426-5523

# FORM 10-K AVAILABLE

A copy of the Kforce Inc. 10-K, which includes financial information that supplements the material in this Annual Report, is available to any investor upon written request to Investor Relations, Kforce Inc., 1001 East Palm Avenue, Tampa, Florida 33605.

# ANNUAL MEETING

The annual meeting of shareholders will be held on June 18, 2002 at 9:00 a.m. at Kforce Inc. headquarters in Tampa, Florida.

# WEBSITE INFORMATION

For a comprehensive profile of Kforce Inc., visit the Company website at www.kforce.com.



Kforce – more than 80 offices in the United States to serve you.

To find the location nearest you, visit our Website at www.kforce.com or call 1 (813) 552-5000.

Corporate Headquarters: 1001 East Palm Avenue, Tampa, Florida 33605